

**Government of the People's Republic of Bangladesh
Ministry of Planning
Implementation Monitoring and Evaluation Division**

PROJECT COMPLETION REPORT: IMED 04/2003 (Revised)

A. PROJECT DESCRIPTION

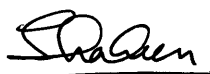
01. Name of the Project : Preparation of Development Plan for Fourteen Upazilas
02. Administrative Ministry/Division : Ministry of Housing and Public Works
03. Executing Agency : Urban Development Directorate
04. Location of the Project :

Sl. No.	Name of Planning Package	Name of Upazilas
1.	Package-1	Nawabganj, Dohar, Shibchar
2.	Package-2	Ishwarganj, Raipura, Shibpur
3.	Package-3	Bagmara, Faridpur sadar, Gangni
4.	Package-4	Saghata, Sonatota, Sariakandi
5.	Package-5	Ramu, Rangunia

05. Objective of the Project:

The objectives of the project are as follows:

- a) To guide the land use transformation in an integrated and harmonic manner with a view to accelerate the economic and socio- political development of the project area.
- b) To protect the most valuable agricultural land from any other unplanned transformation
- c) To allow the towns to play their active socio-economic role within the Physical Planning, agriculture, transportation, drainage, water Supply, housing and other important relevant sectors
- d) To reduce disaster risk and vulnerability of the people of the project area through structure and non-structural interventions
- e) To improve awareness of natural hazard mitigation among the people of project area.
- f) To formulate sub-regional plan, Structure plan, Urban area plan, Rural area Plan and action area plan of the project area



06. Estimated Cost:**(In lakh Taka)**

	Original	Latest Revised
(a) Total	Tk. 2054.44	Tk. 2054.44
(b) Taka	Tk. 2054.44	Tk. 2054.44
(c) Foreign Currency	N/A	N/A
(d) Project Aid	N/A	N/A
(e) RPA	N/A	N/A

PCP

PP

07. Date of Approval :

(a) Original : 26/11/2013

(b) Latest Revised : 16/08/2017

08. Implementation Period:

	Date of Commencement	Date of Completion
(a) Original	July 2013	June 2015
(b) Latest Revised	July 2013	June 2018
(c) Actual	July 2013	June 2018

09. Financing Arrangement (Source-wise):**9.1. Status of Loan/Grant****a) Foreign Financing : N/A**

Source (s)	Currency as per Agreement	Amount in US \$ (Million)	Nature (Loan/Grant/supplier's/credit)	Date of Agreement	Date of Effectiveness	Date of Closing	
						Original	Revised
1	2	3	4	5	6	7	8

b) GoB :**(In lakh Taka)**

Total amount	Loan	Grant	Cash Foreign Exchange
1	2	3	4
2054.44	-	-	-

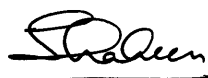
9.2. Utilization of Project Aid : (Source-wise) N/A**(In million)**

Source (s)	Total Amount		Actual Expenditure		Unutilized Amount	
	In US \$	In Local Currency	In US \$	In Local Currency	In US \$	In Local Currency
1						
GoB						

9.3. Reimbursable Project Aid (RPA) :**N/A****(In lakh Taka)**

RPA Amount		Amount spent	Amount Claimed	Amount Reimbursed	Remarks
As per PP	As per Agreement				
1	2	3	4	5	6





B. IMPLEMENTATION POSITION

01. Implementation Period :

Implementation Period as per DPP		Actual Implementation Period	Time Over-run (% of original Implementation period)	Remarks
Original	Latest Revised			
1	2	3	4	5
July 2013 to June 2015 (Two Years)	July 2013 to June 2018 (Five Years)	July 2013 to June 2018 (Five Years)	Three Years (150%)	Additional time was needed for completion of survey and Planning work of large project area.

02. Cost of Project: As per DPP:

(In lakh Taka)

Description	Estimated Cost		Actual Expenditure	Cost over-run (% of original cost)	Remarks
	Original	Latest Revised			
TOTAL	2054.44	2054.44	1999.57711	-	-
TAKA	2054.44	2054.44	1999.57711	-	-
PA	-	-	-	-	-

03. Project Personnel:

Sanctioned strength as per DPP	Manpower employed during execution	Status of the existing manpower			Manpower Employed	
		Manpower requirement for O & M as per PP	Existing manpower for O & M	Others		
					Male	Female
Officer (s)	7	18	7	-	6	1
Staff (s)	18	42	18	-	13	5
Total	25	60	25	-	19	6

04. Training of Project Personnel (Foreign/Local): N/A

Field of Training/Study tour/Workshop/Seminar etc as per DPP	Provision as per RDPP		Actual		Remarks
	Number of Person	Man-months	Number of Person	Man-months	
1	2	3	4	5	6

a. Foreign N/A

b. Local N/A

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05. Component-wise Progress (As per latest approved RDPP): (In lakh Taka)

Sl. No.	Items of work (as per Revised PP)	Unit	Target (as per RDPP)		Actual Progress		Reasons for deviation (+/-)
			Financial	Physical (Quantity)	Financial	Physical (Quantity)	
1	2	3	4	5	6	7	
(A) Revenue							
1	Salary of Consultants	MM	305.25	435	305.25	435	
2	Procurement of Mouza Map by Consulting Firm	No./Sheet	31.50	7000	31.5	7000	
3	Procurement of Satellite Image and Other Documents by Consulting Firm	-	182.95	LS	182.95	LS	
4	Mouza Map Scanning, Digitization, Image Processing and 3-D Digitization	-	262.07	LS	262.07	LS	
5	Surveys and Studies by Consulting Firm	-	408.62	LS	408.62	LS	
6	Hydro-geological Survey by Consulting Firm	-	164.12	LS	164.12	LS	
7	Others Surveys and Studies by Consulting Firm	-	100.95	LS	100.95	LS	
8	Establishment of BM Pillar	Nos.	37.44	250	37.3461	250	
9	Hiring of Micro-bus	Month	43.20	10	38.0103	10	Due to less quoted amount than estimated cost of different tenders by tenderers.
10	Fuel of Hired Micro-bus	Month	40.00	10	25.78391	10	
11	Others (Workshop, Public Hearing, PRA etc.)	-	128.63	LS	128.23433	LS	
12	Advertisement and Publicity	-	15.00	LS	14.01069	LS	
13	Honorarium/Fees	-	6.86	LS	5.962	LS	
14	ICT/E-governance	-	13.00	LS	12.73388	LS	
15	Publication	-	30.00	LS	0	LS	Cancellation

Sl. No.	Items of work (as per Revised PP)	Unit	Target (as per RDPP)		Actual Progress		Reasons for deviation (+/-)
			Financial	Physical (Quantity)	Financial	Physical (Quantity)	
	1	2	3	4	5	6	7
							of OTM of Project Report Printing.
16	Seminar, Conference	-	11.00	LS	10.95593	LS	
17	O & M of Motor Vehicle	-	1.50	LS	0.74997	LS	
	Sub-Total (Revenue)	-	1782.09		1729.25		
(B) Capital							
18	Procurement of Survey Equipment	Nos./Set	154.00	16	153.98	16	
19	Procurement of Computer and Equipment for Project Director's Office	Nos./Set	109.13	118	108.44	118	
20	Procurement of Furniture for Project Director's Office	-	5.50	LS	4.49	LS	
21	Procurement of Air Conditioner/AC	Nos./Set	3.72	3	3.42	3	Due to less quoted amount than estimated cost of different tenders by tenderers.
	Sub-Total (Capital)		272.35		270.33		
Grand Total (A+B)			2054.44		1999.58		

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06. Information regarding Project Director (s):

Name & Designation with pay Scale	Full time	Part time	Responsible for more than one project	Date of		Remarks
				Joining	Transfer	
1	2	3	4	5	6	7
Ms. Farzana Samiruddin Deputy Director (Physical Planning) Grade-4: Tk. 50000-Tk. 71200	No	Yes	No	10/12/2013	21/12/2013	12 days
Mr. Abu Hasan Mortuza Deputy Director (Research and Co-ordination) Grade-5: Tk. 43000-Tk. 69850	No	Yes	No	22/12/2013	02/02/2014	1.5 months
Dr. Khurshid Zabin Hossain Taufique Deputy Director (Research and Co-ordination) Grade-4: Tk. 50000-Tk. 71200	No	Yes	Yes	03/02/2014	31/03/2014	2 months
Mr. Shaheen Ahmed Senior Planner Grade-5: Tk. 43000-Tk. 69850	No	Yes	No	01/04/2014	30/06/2018	4 Years 3 months

07. Procurement of Transport (in Nos.) : N/A

Type of transport	Number as per P.P	Procured with date	Transferred to Transport Pool with date	Transferred to O & M with date	Condemned/damaged with date	Remarks
1	2	3	4	5	6	7

08. Procurement of Goods, Works and Consultancy Services:

08.1. Goods & Works of the Project costing above Tk. 200 lakh and Consultancy above Tk.100 lakh: **N/A**

Procurement of Consultancy Services:

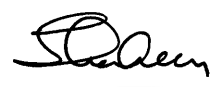
(In Crore Taka)

Description of procurement (goods/works/consultancy) as per bid document	Tender/Bid/Proposal Cost (in crore Taka)		Tender/Bid/Proposal		Date of completion of works/services and supply of goods	
	As per RDPP	Contracted value	Invitation date	Contract signing/ L.C. opening date	As per contract	Actual
1	2	3	4	5	6	7
Consultancy Services for "Preparation of Development Plan for Fourteen Upazilas" Package-1 (Nawabgonj, Dohar & Shibchar Upazila)	2.8908	2.8884	1st EoI: 09/02/2014 2nd EoI: 24/06/2014	08/06/2015	07/03/2017	30/06/2017
Consultancy Services for "Preparation of Development Plan for Fourteen Upazilas" Package-2 (Ishwarganj, Raipura & Shibpur Upazila)	3.2740	3.1729	1st EoI: 09/02/2014	05/01/2015	30/06/2017	30/06/2017
Consultancy Services for "Preparation of Development Plan for Fourteen Upazilas" Package-3 (Bagmara, Faridpur & Gangni Upazila)	4.0895	4.0887	1st EoI: 09/02/2014 2nd EoI: 24/06/2014	10/06/2015	09/03/2017	30/06/2017
Consultancy Services for "Preparation of Development Plan for Fourteen Upazilas" Package-4 (Saghata, Sonatola & Sariakandi Upazila)	2.81463	2.8146	1st EoI: 09/02/2014	24/12/2014	30/06/2017	30/06/2017
Consultancy Services for "Preparation of Development Plan for Fourteen Upazilas" Package-5 (Ramu & Rangunia Upazila)	3.1067	2.9120	1st EoI: 09/02/2014	23/12/2014	30/06/2017	30/06/2018

8.2. Use of Project Consultant (s) (Foreign/Local):

Name of the Field	Approved man month		Actual man month utilized	Remarks
	As per DPP	As per contract		
1	2	3	4	5
a) Foreign	N/A	N/A	-	-
b) Local	435	435	435	-





09. Construction/Erection/Installation Tools & Equipment :

Description of Item	Quantity (as per RDPP)	Quantity procured with Date	Transferred to O & M with date	Disposed off as per rule with date	Balance	Remarks
1	2	3	4	5	6	7
Computer & Accessories						
1. Desk-top Computer complete set	5	18-05-2014	Under Process			
2. Multimedia Projector with screen	2	18-05-2014	Under Process			
3. Color Printer (A4)	5	18-05-2014	Under Process			
4. Laser Printer (A4)	5	18-05-2014	Under Process			
5. Scanner (A4)	1	18-05-2014	Under Process			
6. Plotter	1	18-05-2014	Under Process			
7. UPS	5	18-05-2014	Under Process			
8. Laptop	7	6 (16-10-16) 1(09-02-17)	Under Process			
9. Tab (Walton WalPad 8b)	7	22-03-2015	Under Process			
10. External Hard Disk	6	10-07-2014	Under Process			
Furniture						
1. Steel Almirah	7	18-05-2014	Under Process			
2. Visitor Chair	25	18-05-2014	Under Process			
3. File Cabinet	7	18-05-2014	Under Process			
4. Table	5	18-05-2014	Under Process			
5. Executive Table	2	18-05-2014	Under Process			
Office Equipment						
1. Split Type AC	3	14-02-2018	Under Process			
2. Photocopy Machine	1	18-05-2014	Under Process			
3. Fax Machine	2	18-05-2014	Under Process			
4. Spiral Binding Machine	3	18-05-2014	Under Process			
5. Laminating Machine	3	18-05-2014	Under Process			

Description of Item	Quantity (as per RDPP)	Quantity procured with Date	Transferred to O & M with date	Disposed off as per rule with date	Balance	Remarks
1	2	3	4	5	6	7
6. Digital Camera	5	18-05-2014	Under Process			
7. Digital Handy Camera	1	18-05-2014	Under Process			
8. Mobile Phone set	7	22-03-2015	Under Process			
9. Sound System with Amplifier (ATR-650 R), Micro phone & Speaker Box (1 set)	1	22-03-2015	Under Process			
10. IPS	5	18-05-2014	Under Process			
Survey Equipment						
1. Total Station	4	05-05-2016	Under Process			
2. RTK GPS with Accessories	2	05-05-2016	Under Process			
3. Hand GPS with Accessories	5	05-05-2016	Under Process			
Photogrammetry Equipment						
1. Photogrammetry Workstation	2	05-05-2016	Under Process			
2. Datem Summit Evolution Capture Software	2	05-05-2016	Under Process			

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C. FINANCIAL AND PHYSICAL PROGRAMME:

01. (a) Original and revised schedule as per DPP:

(In lakh Taka)

Financial Year	Financial provision & physical target as per original DPP				Financial provision & physical target as per latest revised DPP			
	Total	Taka	P. A.	Physical %	Total	Taka	P.A.	Physical %
1	2	3	4	5	6	7	8	9
2013-2014	1232.66	1232.66	-	60%	39.57	39.57	-	1.93%
2014-2015	821.78	821.78	-	40%	315.74	315.74	-	15.37%
2015-2016	-	-	-	-	449.71	449.71	-	21.89%
2016-2017	-	-	-	-	442.38	442.38	-	21.53%
2017-2018	-	-	-	-	807.04	807.04	-	39.28
Total	2054.44	2054.44	-	100%	2054.44	2054.44	-	100%

01. (b)

Revised ADP allocation and progress:

(In lakh Taka)

Financial Year	Revised Allocation & target				Taka release	Expenditure & physical progress			
	Total	Taka	P.A.	Physical %		Total	Taka	P.A.	Physical %
1	2	3	4	5	6	7	8	9	10
2013-2014	39.57	39.57	-	1.93%	36.95	39.57	39.57	-	1.93%
2014-2015	315.74	315.74	-	15.37%	70.50	315.74	315.74	-	15.37%
2015-2016	449.71	449.71	-	21.89%	71.25	449.71	449.71	-	21.89%
2016-2017	442.38	442.38	-	21.53%	44.00	442.38	442.38	-	21.53%
2017-2018	807.04	807.04		39.28		752.18	752.18		39.28
Total	2054.44	2054.44		100%		1999.58	2054.44		100%

Money Surrender in different financial year:

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Financial Year	Memo No.	Date	Taka (in Lakh)
2013-2014	25.45.0000.000.13.50.2.14	30/06/2014	0.27556/78
2014-2015	25.45.0000.000.13.50.3.15-1341	30/06/2015	1.26330/68
2015-2016	25.45.0000.000.13.50.3.15-1539	30/06/2016	2.29
2016-2017	25.45.0000.000.13.50.4.17-1398	30/06/2017	7.1226622
2017-2018	25.45.0000.000.14.015.17-125	28/06/2018	33.70289

Note:

1. The Project was extended firstly for 1 (one) year up to June 2016 by the order of Ministry of Housing and Public Works (Memo no. 25.032.14.00.00.020.2015-182; Dated: 21/07/2015)
2. Then the Project was extended another 1 (one) year up to June 2017 by the order of Physical Infrastructure Division, The Bangladesh Planning Commission (Memo no. 20.150.153.00.00.189.2010 (Part-1)/1061; Dated: 24/07/2016)
3. Finally, the Project was revised with 1 (one) year extension up to June 2018 by the order of Physical Infrastructure Division The Bangladesh Planning Commission (Memo no. 20.150.153.00.00.189.2010 (Part-1)/164; Dated: 16/08/2017)

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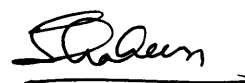
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D. ACHIEVEMENT OF OBJECTIVES OF THE PROJECT:

Objectives as per PP	Actual achievement	Reasons for shortfall, if any
1. To guide the land use transformation in an integrated and harmonic manner with a view to accelerate the economic and socio-political development of the project area.	Land use transformation has been guided by different policies and strategies that have been clearly stated in the Sub-regional Plan, Structure Plan and Urban Area Plan. For example, in case of Connectivity and Transportation Network, there are three policies suggested: Policy 1: Prioritize inter- (Zila-Upazila/Upazila-Upazila) and intra- (Urban-Rural-GC) regional connectivity; Policy 2: Accelerate high standard road links through widening of primary and secondary and construction of new tertiary roads and Policy 3: Build an integrated (land, rail and water) transportation network. Different Landuse Zoning has been proposed in both Structure Plan and Sub-regional Plan. For example: In Sub-regional Plan, major land use zoning proposed like Agriculture, Circulation Network, Main Flood Flow Zone, Restricted Special, Rural Settlement, Sub-flood flow zone, urban settlement, Water Supply Protection Zone, water body etc. Strategic zoning proposed for different urban areas are: Agriculture Zone, Administrative Zone, Residential Zone, Commercial Zone, Mixed use Zone, Health Services, Education and Research, Religious area, Manufacturing and Processing Zone, Recreational facilities, Community Facilities, Utility Facilities, Open Space, Transportation, Water Body Protection Zone, Water body etc. These zoning can prevent haphazard growth in both urban and rural areas of 14 Upazilas of the project. As both urban and rural area has been linked with adequate circulation system and growth centers are inter and intra-linked, it provides opportunity for trade and commerce in the project areas.	N/A
2. To allow the towns to play their active socio-economic role within the Physical Planning, agriculture, transportation, drainage, water Supply, housing and other important relevant sectors	Urban Area Plan has been formulated for each Upazila where there are Core urban area where there is the Pourashava or Upazila Headquarter containing different facilities both existing and proposed. The Fringe/Peri/Future Urban Area has been demarcated to accommodate the population growth over the next 20 years. It has been found that all of the fourteen Upazilas existing urban area can accommodate the future growth with the existing building foot print and population density. Planned housing of 100 to 150 Acre has been proposed for each Upazila. All missing link of existing road network has been identified and proposed with adequate width. Minimum width of proposed road has been kept 25 feet so that at least two vehicles can pass side by side. All missing links and outfalls, water flow direction have been identified in the natural drainage system to prepare drainage plan for both urban and rural areas. It will help to reduce water-logging situation during monsoon and extreme climatic situation. Different urban facilities (such as Solid Waste Disposal Site, sludge treatment plant, overhead tank, park, bus/truck stand, commercial place/market, Low cost housing of poor destitute site and service project, Mini Stadium, ICT Park, Amphitheatre, Central/Amusement park, Examination hall/development fair, Community clinic, Food godown, Cold storage, Slaughter House, Graveyard/Swasan/Cemetery, Industrial Estate, Tourism Site, Community Center, Shilpokola Academy, Youth Center, Wholesale Market, Retail Market/ Rural Sales and Services, Jail, 200 bed Hospital with ICU and CCU facility, Overhead Tank for piped water supply etc.). All these proposals have been calculated by PRA demand analysis, Population Projection and Planning standard. Proposed sites/places have been chosen by proximity, Landuse suitability analysis and suggestions of Local Member of the Parliament of the concerned Upazilas.	N/A
3. To reduce disaster risk and vulnerability of the people of the project area through structure and non-structural interventions	Different Policies related Community Resilience through Disaster Management has been suggested in the development plan such as: Policy 1: Identification of seismic hazard prone zones; Policy 2: Identification of flood hazard prone zones and river erosion Areas; Policy 3: Provision and implementation of a risk sensitive land use planning. Moreover, there have been put some restriction on development nearby hill foot points depending on heights, to prevent from flooding and	N/A





Objectives as per PP	Actual achievement	Reasons for shortfall, if any
	river erosions main flood flow zone, sub-flood flow zones have been designated clearly. Moreover, flood inundation maps have been prepared with different return period which clearly delineates flood prone areas in the Upazilas. Lightning Protection Tower and natural prevention mechanism such as plantation of Tal tree besides roads have also been suggested.	
4. To improve awareness of natural hazard mitigation among the people of project area.	Awareness of natural hazard mitigation among the people of project area has been done through different stakeholder consultation starting from Tea stall meeting, Courtyard meeting, Focus Group Discussions, Workshops, seminars and Public Hearing events. Sub-soil investigation, geo-logical investigations, building vulnerability assessment as per FEMA, visit of project area during flash flood, natural flood, land-slide etc. period were done and the findings have been presented before the stakeholders. Location-wise infrastructure suitability, safe foundation layer, earthquake sensitive area, peak ground acceleration map, hear wave velocity map etc. map has been prepared so that people can get clear understanding of the underground soil condition and how it will respond during earthquake and other hazards. Moreover, contingency plan has been prepared for each Upazila so that people can be rescued and placed in safe area within shortest period of time. Building vulnerability will assist the owner of the building to seek for retrofitting of the structure or stop building further on it. It will also be a helpful database for local administration to consider during natural calamity. All the geo-database, reports and maps have been made available to general people as these have been available on 14 Upazilas website (www.14upazilaudd.gov.bd).	N/A
5. To formulate Sub-regional Plan, Structure plan, Urban Area Plan, Rural Area Plan and Action Area Plan of the project area	<p>14 (Fourteen) Sub-Regional Plan, 14 (Fourteen) Structure Plan, 14 (Fourteen) Urban Area Plan, 14 (Fourteen) Rural Area Plan and 14 (Fourteen) Action Area Plan has been prepared for the 14 (Fourteen) Upazilas of the project. These plans are supported with Final Plan Reports and Land schedule. The plans and its components are described below:</p> <p>(i) Sub-regional Plan:</p> <ul style="list-style-type: none"> - It is a strategic plan of the concerned Upazila considering impacts of surrounding upazilas & districts. - It is based on national policies and plans, sectorial strategies at sub regional level and regional connectivity. It contains guidelines for improving relationship between concerned upazilas and it's surroundings with broad land use zoning plan, Guidelines to preserve environmental hot spot and other land forms like forest, wetland, rivers and agricultural land, major infrastructures, area of archaeological/ anthropological interest. - Long Term Vision (20 years) <p>(ii) Structure Plan:</p> <ul style="list-style-type: none"> - It is also a strategic plan of the entire upazila based on national Policies and plans and Acts & Rules. - It contains Sectoral development strategies, broad land use zoning and strategic projects for next 20 years. - It guides long term growth and development. - It provides guidance for development control - It is also done for next 20 years. - It provides development control through zoning <p>(iii) Urban Area Plan:</p> <ul style="list-style-type: none"> - It contains land use zoning and development proposals for urban areas for 10 years. - It is based on full analysis of the sectoral information collected from different survey and studies <ul style="list-style-type: none"> - It highlights the existing condition of different sectoral infrastructures, identification of sectoral issues and interventions - Traffic and Transportation Plan - Drainage Plan - Urban Facilities plan 	N/A

Objectives as per PP	Actual achievement	Reasons for shortfall, if any
	<ul style="list-style-type: none"> - Mid-Term (10 years) <p>(iv) Rural Area Plan:</p> <ul style="list-style-type: none"> - It is long term strategic development plan for 10 years for Rural and agricultural areas. - Landuse plan - Traffic and Transportation Plan for Agricultural Products - Drainage and Environmental Management Plan - Rural Facilities Plan - Mid Term (10 years) <p>(v) Action Area Plan:</p> <ul style="list-style-type: none"> - It will be prepared for the first five year of the structure plan duration; aims at drawing up important development projects. - It comprises different prioritized sectoral Projects/Bankable projects to be implemented immediately or within 5 (five) years - It is an implementation plan - Detail Planning Proposal to Meet the Local Demands - Immediately implementable - Bankable prioritized sectoral schemes/projects - Short Term (within 5 years) 	

E. BENIFIT ANALYSIS

01. Annual Out-put*:

Items of Out-put	Unit	Estimated quantity expected at full capacity	Actual quantity of out-put during the 1 st year of operation at full capacity (or during, real production for newly completed project)
Mobilization Report	5	5	5
Inception Report	5	5	5
Draft Survey Report	14	14	14
Final Survey Report	14	14	14
Draft Plan Report	14	14	14
Final Plan Report	14	14	14

*This is a Planning project which includes short term, mid term and long-term plan for Preparation of Development Plan for Fourteen Upazilas. Output depends on the level of implementation of the suggested policies over the planning period.



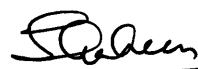


02. Cost/Benefit: NA**

Item	Estimated	Actual
(1) Benefit cost ratio of the project – This was a service project as such no direct economic benefit can be measured. (i) Financial (ii) Economic		
(2) Internal Rate of Return (i) Financial (ii) Economic		

** This was a study project as such no direct economic benefit can be measured.

03. Please give reasons for shortfall, if any, between the estimated and actual benefit: N/A



F. MONITORING AND AUDITING

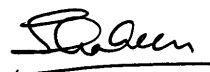
Name and designation of inspecting official	Date of Inspection	Identified Problems	Recommendations
1	2	3	4
(a) Ministry: Ministry of Housing and Public Works			
NA	NA	NA	NA
Mr.Md. Akhtar Hossain Additional Secretary	10/05/2018	National Seminar: Planning Problems identified	Direction to the UDD and PD
	11/11/2017	Final Workshop at Shibpur Upazila (Package-2): Planning Problems identified	Direction to the UDD and PD
(b) Agency: Urban Development Directorate			
Engineer Khondker Fowze Muhammad Bin Farid Director	31/10/2015 to 01/11/2015	Inception Workshop at Rangunia Upazila (Package-5): Planning Problems identified	Direction to the PD
Dr. Khurshid Zabin Hossain Taufique, Director	11/11/2017 to 11/11/2017	Final Workshop at Shibpur Upazila (Package-2): Planning Problems identified	Direction to the PD
	10/05/2018 to 10/05/2018	National Seminar: Planning Problems identified	Direction to the PD
	21/03/2018 to 21/03/2018	National Seminar at planning commission: Planning Problems identified	Direction to the PD
Mr. Ahmed Akhtaruzzaman Deputy Director (Research & coordination)	11/12/2017 to 2/12/2017	Final Workshop at Ishwarganj Upazila (Package-2): Planning Problems identified	Direction to the PD
Mr. Shaheen Ahmed Project Director and Senior Planner	16/02/2015 to 20/02/2015	Inception Report of Package-5	Direction to the consulting firm
	24/02/2015 to 28/02/2015	Inception Report of Package-2	Direction to the consulting firm
	18/04/2015 to 25/04/2015	Inception Report of Package-4	Direction to the consulting firm
	01/07/2015 to 03/07/2015	PRA of Package-4	Direction to the consulting firm
	11/08/2015 to 14/08/2015	Inception Report of Package-1	Direction to the consulting firm
	30/10/2015 to 04/11/2015	Inception workshop of Package-5	Direction to the consulting firm
	29/11/2015 to 01/12/2015	Inception Workshop at Ishwarganj Upazila	Direction to the consulting firm
	01/03/2016	Physical feature survey at Ishwarganj	Direction to the consulting firm
	15/02/2016 to 16/02/2016	Inception workshop at Saghata Upazila	Direction to the consulting firm
	05/02/2016 to 07/02/2016	Inception workshop at Sariakandi Upazila	Direction to the consulting firm
	08/10/2016 to 10/10/2016	Inception workshop at Sonatola Upazila	Direction to the consulting firm
	27/01/2017 to 05/02/2017	Vulnerability Survey at Ramu Upazila	Direction to the consulting firm





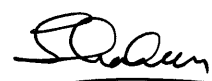
Name and designation of inspecting official	Date of Inspection	Identified Problems	Recommendations
1	2	3	4
Mr. Shaheen Ahmed Project Director and Senior Planner	26/11/2016 to 29/11/2016	Agriculture, Transport, Socioeconomic and PRA survey at Faridpur Sadar Upazila	Direction to the consulting firm
	28/03/2017 to 09/03/2017	Vulnerability Survey at Rangunia Upazila	Direction to the consulting firm
	20/09/2017 to 22/07/2017	Seminar Draft Plan at Shibpur Upazila	Direction to the consulting firm
	25/09/2017 to 27/09/2017	Vulnerability Survey at Package-4	Direction to the consulting firm
	28/01/2018 to 30/01/2018	Visit IMED Representative at Package-4	Direction to the consulting firm
	10/02/2018 to 15/02/2018	Inception workshop at Gangni and Bagmara Upazila	Direction to the consulting firm
	09/02/2017 to 12/02/2017	Consultation with stakeholders: planning problems identified	Direction to the consulting firm
	26/11/2017 to 27/11/2017	Final Workshop at Raipura Upazila (Package-2): Planning Problems identified	Direction to the consulting firm
	20/05/2018 to 21/05/2018	Final Workshop at Final Workshop at Nawabganj Upazila (Package-1): Planning Problems identified	Direction to the consulting firm
	22/05/2018 to 23/05/2018	Final Workshop at Final Workshop at Faridpur Sadar Upazila (Package-3): Planning Problems identified	Direction to the consulting firm
Uday Sanar Das Senior Planner and Project Manager-2	14/05/2018 to 15/05/2018	Final Workshop at Final Workshop at Sariakandi Upazila (Package-4): Planning Problems identified	Direction to the consulting firm
	09/04/2018 to 11/04/2018	Final Workshop at Final Workshop at Ramu Upazila (Package-5): Planning Problems identified	Direction to the consulting firm
	10/01/2018 to 07/02/2018	Public Hearing at Shibpur Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Raipura Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Ishwarganj Upazila : Planning problems identified	Direction to the consulting firm





Name and designation of inspecting official	Date of Inspection	Identified Problems	Recommendations
1	2	3	4
Fauzia Sharmin Tithi Planner and Project Manager-1	26/04/2018 to 24/05/2018	Public Hearing at Shibcharr Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Dohar Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Mawabganj Upazila : Planning problems identified	Direction to the consulting firm
Md. Nurul Islam Assistant Engineer and Project Manager-3	21/04/2018 to 20/05/2018	Public Hearing at Faridpur Sadar Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Bagmara Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Gangni Upazila : Planning problems identified	Direction to the consulting firm
Md. Tanvir Hasan Rezaul Planner and Project Manager-4	26/04/2018 to 24/05/2018	Public Hearing at Sariakandi Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Sonatala Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Saghata Upazila : Planning problems identified	Direction to the consulting firm
Md. Shafiqul Islam Khan Sociologist and Project Manager-5	01/03/2018 to 02/03/2018	Public Hearing at Ramu Upazila : Planning problems identified	Direction to the consulting firm
		Public Hearing at Bagmara Upazila : Planning problems identified	Direction to the consulting firm



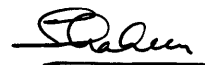


Name and designation of inspecting official	Date of Inspection	Identified Problems	Recommendations
Uday Sankar Das Senior Planner and Project Manager-2	14/01/2015 to 17/01/2015	Reconnaissance Survey:	Direction to the consulting firm
	24/02/2015 to 28/02/2015	Inception Report of Package-2	Direction to the consulting firm
	08/10/2015 to 09/10/2015	Socio economic and agriculture: Survey problems	Direction to the consulting firm
	04/11/2015 to 06/11/2015	PRA Survey at Shibpur	Direction to the consulting firm
	09/11/2015	Transportation survey at Ishwarganj upazila: identify planning problems	Direction to the consulting firm
	29/11/2015 to 01/12/2015	Inception Workshop at Ishwarganj Upazila	Direction to the consulting firm
	08/02/2016	Inception Workshop at Raipura Upazila	Direction to the consulting firm
	04/02/2016 to 06/02/2016	Inception Workshop at Shibpur Upazila	Direction to the consulting firm
	01/03/2016	Physical feature survey at Ishwarganj Upazila	Direction to the consulting firm
	27/01/2017 to 29/01/2017	Vulnerability Survey at Ramu Upazila	Direction to the consulting firm
	02/03/2017 to 08/03/2017	Vulnerability Survey at Shibpur Upazila	Direction to the consulting firm
	21/08/2017 to 24/08/2017	Flood Situation and RTK Survey at Shibpur and Raipura Upazila	Direction to the consulting firm
	20/09/2017 to 22/07/2017	Seminar Draft Plan at Shibpur Upazila	Direction to the consulting firm
	07/10/2017 to 10/10/2017	RTK Survey at Raipura Upazila	Direction to the consulting firm
	11/12/2017 to 13/12/2017	Draft Plan Workshop at Ishwarganj Upazila	Direction to the consulting firm
Fauzia Sharmin Tithi Planner and Project Manager-1	26/11/2017 to 27/11/2017	Draft Plan Workshop at Raipura Upazila	Direction to the consulting firm
	01/11/2015 to 02/11/2015	Inception Report at Dohar Upazila	Direction to the consulting firm
	19/10/2015 to 21/10/2015	Inception Report at Nawabganj Upazila	Direction to the consulting firm
	17/07/2017 to 18/07/2017	Flood Situation Visit at Dohar and Nawabganj	Direction to the consulting firm
	12/11/2017 to 16/11/2017	Survey Re-checking at Dohar and Nawabganj Upazila	Direction to the consulting firm
	06/01/2018 to 13/01/2018	Development Fair at Package-1	Direction to the consulting firm
	21/05/2018 to 25/05/2018	Inception workshop at Package-1	Direction to the consulting firm

Name and designation of inspecting official	Date of Inspection	Identified Problems	Recommendations
Md. Nurul Islam Assistant Engineer and Project Manager-3	06/08/2015 to 15/08/2015	FGD, Courtyard and Tea stall meeting	Direction to the consulting firm
	27/12/2015 to 29/12/2015	Geological Survey at Faridpur Sadar Upazila	Direction to the consulting firm
	09/12/2016 to 14/12/2016	Agriculture, Transport, Socioeconomic and PRA survey at Bagmara Upazila	Direction to the consulting firm
	26/11/2016 to 29/11/2016	Agriculture, Transport, Socioeconomic and PRA survey at Faridpur Sadar Upazila	Direction to the consulting firm
	30/01/2017 to 01/02/2017	Vulnerability survey at Ramu Upazila	Direction to the consulting firm
	10/02/2018 to 15/02/2018	Inception workshop at Gangni and Bagmara Upazila	Direction to the consulting firm
Md. Tanvir Hasan Rezaul Planner and Project Manager-4	10/01/2015 to 14/01/2015	Reconnaissance Survey	Direction to the consulting firm
	18/04/2015 to 25/04/2015	Inception Report of Package-4	Direction to the consulting firm
	09/10/2015 to 12/10/2015	Inception Workshop	Direction to the consulting firm
	06/11/2015 to 09/11/2015	Socio economic survey at Sariakandi	Direction to the consulting firm
	05/01/2016 to 07/01/2016	Formal economic survey, Geological and Transport survey at Sonatola Upazila	Direction to the consulting firm
	20/01/2016 to 23/01/2016	Geological survey and BM Pillar survey at Sariakandi Upazila	Direction to the consulting firm
	03/02/2016 to 07/02/2016	Geological survey at Saghata Upazila	Direction to the consulting firm
	13/02/2016 to 16/02/2016	Inception Workshop at Saghata upazila	Direction to the consulting firm
	08/10/2016 to 10/10/2016	Inception workshop at Sonatola Upazila	Direction to the consulting firm
	12/03/2017 to 14/03/2017	Functionality of Field office of Package-4	Direction to the consulting firm
	16/07/2017 to 23/07/2017	Flood Situation Visit	Direction to the consulting firm
	25/09/2017 to 28/09/2017	Vulnerability Survey at Package-4	Direction to the consulting firm
	26/11/2017 to 27/11/2017	Draft Plan Workshop at Raipura Upazila	Direction to the consulting firm
Md. Shafiqul Islam Khan Sociologist and Project Manager-5	07/01/2015 to 12/01/2015	Reconnaissance Survey:	Direction to the consulting firm
	01/07/2015 to 03/07/2015	PRA survey of Ramu upazila	Direction to the consulting firm
	03/10/2015 to 07/10/2015	PRA survey at Rangunia Upazila	Direction to the consulting firm
	30/10/2015 to 04/11/2015	Inception workshop of Package-5	Direction to the consulting firm
	15/03/2016 to 19/03/2016	Geological survey at Ramu Upazila	Direction to the consulting firm
	02/12/2016 to 05/12/2016	PRA Survey at Gangni Upazila	Direction to the consulting firm
	27/01/2017 to 05/02/2017	Vulnerability Survey at Ramu Upazila	Direction to the consulting firm
	28/03/2017 to 09/03/2017	Vulnerability Survey at Rangunia Upazila	Direction to the consulting firm
	09/01/2018 to 14/01/2018	Development Fair at Ramu Upazila	Direction to the consulting firm

Name and designation of inspecting official	Date of Inspection	Identified Problems	Recommendations
(c) IMED			
Abdullah Al Masud Assistant Director (Works)	09/04/2015		Consulting firm must be recruited abiding the rules of PPR as soon as possible. Required Project Personnel must be deployed as per approved study proposal. PCR must be submitted within 3 months after completion of the projects. Monitoring must be continued to complete the assigned tasks of the consulting firm in time. Not to change Project Director frequently
Dr. Ranajit Kumar Sarkar Director Sector-7	28/01/2018 to 30/01/2018	Visit IMED Representative at Package-4	
(d) others			
NA	NA	NA	NA





02. Auditing during and after Implementation:

2.1. Internal Audit: Audited

S.L No.	Period of Audit	Date of submission of Audit Report	Major findings/objections	Whether objections resolved or not	Remarks
1	2	3	4	5	6
01	২০১৩-১৪	১৫/০১/২০১৫ (স্মারক নং- অঃনিঃপঃ/গুগম/১০, তাং-০৫/১১/২০১৫)	অনুচ্ছেদ নং ও অর্থ বৎসরঃ ১ (২০১৩-১৪) প্রকল্প কাজে ব্যয় প্রদর্শিত টাকার হিসাব পাওয়া যায় নাই।	Resolved	বিল পরিশোধ বহি বা রেজিস্ট্রারের কপির প্রেক্ষিতে আপত্তিটি নিষ্পত্তি করা হলো। অভ্যন্তরীণ নিরীক্ষা পরিদপ্তর গৃহায়ণ ও গণপূর্ত মন্ত্রণালয়ের স্মারক নং- অঃনিঃপঃ/গুগম/নিরীক্ষা শাখা/১৭১; তারিখঃ ১৮/২/২০১৫
02	২০১৩-১৪		অনুচ্ছেদ নং ও অর্থ বৎসরঃ ৯ (২০১৩-১৪) প্রতিটি কম্পিউটার ও ইকুইপমেন্ট আইটেমের দর বাজার দরের চেয়ে বেশী দর অর্জিত করা সত্ত্বেও ৩.৫০% ওভারহেড চার্জ নির্ধারণ করতঃ অতিরিক্ত টাকা ব্যয়।		জবাবের স্বপক্ষে ওভারহেড চার্জ সম্বলিত গণপূর্ত অধিদপ্তরের সিডিউল অব রেইটস/০৮ এর কপি সংযুক্ত থাকায় আপত্তিটি নিষ্পত্তি করা হলো। অভ্যন্তরীণ নিরীক্ষা পরিদপ্তর গৃহায়ণ ও গণপূর্ত মন্ত্রণালয়ের স্মারক নং- অঃনিঃপঃ/গুগম/নিরীক্ষা শাখা/১৭১; তারিখঃ ১৮/২/২০১৫
03	২০১৩-১৪		অনুচ্ছেদ নং ও অর্থ বৎসরঃ ১১ (২০১৩-১৪) পত্রিকার বিজ্ঞাপন বিল হতে যথানিয়মে ভ্যাট কর্তন করা হয় নাই।		ভ্যাট কর্তনের কপি সংযুক্ত থাকায় আপত্তিটি নিষ্পত্তি করা হলো। অভ্যন্তরীণ নিরীক্ষা পরিদপ্তর গৃহায়ণ ও গণপূর্ত মন্ত্রণালয়ের স্মারক নং- অঃনিঃপঃ/গুগম/নিরীক্ষা শাখা/১৭১; তারিখঃ ১৮/২/২০১৫
04	২০১৪-১৫	স্মারক নং- ২৫.৪৬.০০০০.০০২. ০১.১৮০.১৪/১৫- ১২০; তারিখঃ ২০/১২/২০১৫	প্রকল্পের কোন অডিট আপত্তি নাই	N/A	N/A
05	২০১৫-১৬	অডিট হয় নাই	N/A	N/A	N/A
06	২০১৬-১৭	অডিট হয় নাই	N/A	N/A	N/A
07	২০১৭-১৮	অডিট হয় নাই	N/A	N/A	N/A

2.2 External Audit: Audited (No report submitted yet)

S.L No.	Period of Audit	Date of submission of Audit Report	Major findings/objections	Whether objections resolved or not	Remarks
1	2	3	4	5	6
01	2013-2014	12/10//2017	General Para:	Not Resolved yet	Broad sheet answer of the two audits has been submitted to the DG, Works Audit Department through Ministry of Housing and Public Works (Memo No : 25.45.0000.000.01.001.17.422 dated: 27/03/2018)
02	2014-2015		Bill paid without Final Survey Report.		
03	2015-2016		Purchase of goods without demand		
04	2016-2017 and 2017-2018	Not Audited	N/A	N/A	N/A

Government of the People's Republic of Bangladesh
Ministry of Planning
Implementation Monitoring and Evaluation Division

PROJECT COMPLETION REPORT : IMED 04/2003 (Revised)

G. DESCRIPTIVE REPORT

1. General Observations/Remarks of the Project on :

1.1 Background

Growth experiences in Bangladesh and elsewhere demonstrates both a tendency towards urbanization as well as uneven regional growth. In developing countries, urbanization has now become a powerful force. This rapid urbanization has been posing serious challenges for sustainable urban development in Bangladesh. Urban areas are now afflicted with innumerable problems ranging from lack of provision of services to deteriorating environmental conditions. The phenomenal rate of urbanization is posing a major development challenge. Chaotic urban development and the accompanying unemployment, environmental degradation, susceptibility to natural disaster, lack of basic services, crime and the proliferation of slums are obviously major obstacles to creating better cities and better urban living conditions. The government needs to manage urbanization in such a way that beneficial aspects of urbanization are strengthened, and negative aspects of urbanization are minimized.

In the government's recent policy of overall administrative re-organization, the upazila has been recognized as the most significant tier of the administration. It will be planned and developed to accommodate all social, economic, administrative and infrastructure services for the region. This also reflects the national policy of bringing development, administrative and services facilities to the door step of the rural masses and to ensure better delivery of government services to the people. Initially the project area consisted of nine upazilas under Constitutional area of member of the Parliamentary Standing Committee concerning Ministry of Housing and Public works. Constitutional area Dhaka-1 (Dohar-Nawabganj): 406.29 sq.km; Constitutional area Chittagong- 5 (Raozan and Hathazari): 492.91 sq.km; Narsingdi-3 (Shibpur + Raipura(P)): 232.47 sq.km.; Constitutional area Mymensingh-8 (Ishwarganj): 286.19 sq.km; Constitutional area Cox's Bazar-3(Ramu): 391.71 sq.km; Constitutional area Madaripur-1(Shibchar): 321.88 sq.km; Constitutional area Rajshahi-4 (Bagmara): 363.30 sq.km. Since, Hathazari and Raozan upazilas are under the jurisdiction of Chittagong Development Authority (CDA). There exists Structure Plan, Urban Area Plan and Detailed Area Plan for the both of upazilas under Chittagong Metropolitan Master Plan 1995. Hence, development plan for the two upazilas shall not be prepared.

According to the decision of Project Evaluation Committee (PEC) meeting which was held at Physical Infrastructure Division, Planning Commission, chaired by the Honorable Member, Physical Infrastructure Division, dated on 19/12/2011 the Study Proposal has been renamed as "Preparation of Development Plan for Nine Upazilas" and recovered according to the decision made in the meeting. Meanwhile, Honorable State Minister for the Ministry of



Environment and Forest requested UDD to prepare a Structure Plan and Action Area Plan for Rangunia upazila, Chittagong 361.54 sq.km, which is under Constitutional area of Chittagong- 6 and the Mayor of Faridpur Paurashava has requested UDD to prepare a Master plan for the Paurashava. The paurashava is within Faridpur Sadar Upazila, Dhaka 407.02 sq.km is under the Constitutional area of Faridpur-3. Hence, these two upazilas had been selected under 9 upazilas Development Plan, instead of Raozan and Hathazari upazila.

Later, another meeting of the PEC was held at Physical Infrastructure Division, Planning Commission, chaired by the Honorable Member, Physical Infrastructure Division, dated on 10/02/2013. According to the decision of the PEC meeting Sariakandi and Sonatola upazila of Bogra district, which is under Constitutional area of Bogra-1, Saghata Upazila of Gaibandha zila which is under Constitutional area of Gaibandha-5, Gangni upazila of Meherpur district, which is under Constitutional area of Meherpur-2 and whole of Raipura upazila of Narsingdi district has been included in the study proposal; and the study proposal has been renamed as “Preparation of Development Plan for Fourteen Upazilas” accordingly to maintain geographical balance for preparing development plan.

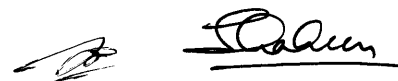
The Project “Preparation of Development Plan for Fourteen Upazilas” was approved by the Planning Commission on date 28/10/2013 and the concerned Ministry of Housing and Public Works (MoH&PW) issued administrative approval on dated 26/11/2013.

1.2 Justification/ Adequacy

Bangladesh is one of the countries identified as being at risk if global climate change (GCC) manifests itself in the form expected by the Intergovernmental Panel on Climate Change. Some of the implications of expected seasonal changes in rainfall, evaporation and sea level rise on water resources and demands. Groundwater resources will be little affected, although more FMTW pumping will be needed. Surface water areas will be slightly more vulnerable, as dry season trans boundary flows may reduce. Main floods may increase in volume, but depths of flooding are unlikely to change greatly, and flash flood frequency will increase. Disaster management measures with Physical Planning are necessary.

The area suffers from severe natural disasters as flood, drainage congestion as well as social, environmental and land use conflicts. In Bangladesh development approach of the government is highly fragmented among sectors. Fragmented sectoral approach raises sectoral conflicts and increases inequalities. So, inter sectoral development approach is necessary to optimize the existing resources, minimize vulnerability of disaster and minimize conflict.

Moreover, there is an earnest need of Spatial management plan to accommodate growing urban population. So, a land use and infrastructure development control is necessary for Bangladesh.



1.3 Objectives:

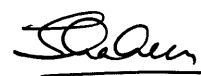
- a. To guide the land use transformation in an integrated and harmonic manner with a view to accelerate the economic and socio- political development of the project area.
- b. To protect the most valuable agricultural land from any other unplanned transformation
- c. To allow the towns to play their active socio-economic role within the Physical Planning, agriculture, transportation, drainage, water Supply, housing and other important relevant sectors
- d. To reduce disaster risk and vulnerability of the people of the project area through structure and non-structural interventions
- e. To improve awareness of natural hazard mitigation among the people of project area.
- f. To formulate sub-regional plan, Structure plan, Urban area plan, Rural area Plan and action area plan of the project area

1.4 Project revisions with reason:

The Project "Preparation of Development Plan for Fourteen Upazilas" was approved by the Planning Commission on date 28/10/2013 and the concerned Ministry of Housing and Public Works (MoH&PW) issued administrative approval on dated 26/11/2013. The project period was July 2013 to June 2015. MoH&PW first time gave approval of extension of the project period for one year i.e. July 2013 to June 2016 without increase of project cost based on IMED's recommendation. and then again MoH&PW second time gave approval of project period for another one year i.e July 2013 to June 2017 without increasing of project cost based on IMED's and Planning commission recommendation though the seeking extension period was June 2018. The project was planned to be carried out by five packages by appointing 05 (five) consulting firms. The 1st Expression of Interest (EoI) was invited on 09/02/2014 but unfortunately it was cancelled due to not finding adequate consulting firms. Meanwhile, Project Director and project Managers were changed on 01/04/2014 as well as Proposal Evaluation Committee (PEC) had been reformed. After that, 2nd EoI was invited for the five packages on 24/06/2014. In that case, no firm was short listed for Package-3 and no firm was qualified for Package-1.

According to the guideline of PPR 2008, only 03 (three) qualified consulting firms for Packag-5, 4 and 2 were appointed on dated 23/12/2014, 24/12/2014 and 05/01/2015 for a period of 21 months ending on date 22/09/2016, 23/09/2016 and 04/10/2016 subsequently. On the other hand, consulting firms for Package-1 and Package-3 were appointed on 08/06/2015 and 10/06/2015 for a period of 21 months ending on date 07/03/2017 and 09/03/2017 subsequently.

Due to Re-advertisements of appointing consulting firm for different packages and reformation of PEC, appointment of consulting firm has been delayed. It is worthy to mention that this project is based on Satellite Image dependent different surveys such as Photogrammetric Analysis of Satellite Image, GCP Collection, DTM/DEM Preparation, Contour Mapping, Physical Feature, Topography, Landuse survey, Hydrological Survey and Drainage survey etc.



and the survey area is quite huge i.e. around 11 (eleven) lac acres of land. Procurement of Satellite image also depends on weather/climatic conditions and it has to be collected from foreign sources which are time consuming. Initial assumption was to get these images within certain survey period, but it was not achieved. Consulting firms could not able to collect the image in due time which delayed starting of the above-mentioned surveys. However, at present, all consulting firms got the Satellite image and they started the above-mentioned surveys in the field. Meanwhile, all firms completed other surveys which are not dependent on satellite image such as Socio-economic, PRA, formal-informal industrial, agricultural, archaeological, establishment of BM pillars, workshops, transport and geological surveys etc. So it is evident that work of all Packages would not be completed in Fiscal Year 2016-17 and there is high need to extend the project for another one fiscal year i.e. 2017-2018.

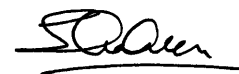
In the Revised DPP, we have proposed 5 (five) economic code : Estimate of Advertising and Publicity (4833); Estimate of Publication (4835); Estimate of ICT/E-Governance (4841); Estimate of Seminar, Conference Expenses (4842); Estimate of Honorarium/Fees/ Remuneration Expenses (4883); which were under economic code 4899 for ensuring financial discipline of the project as well as IBAS system of Accounts office. For maintenance of vehicle procured from Sylhet Barisal Project, we proposed economic code (4901) which was not mentioned in the original DPP and to protect and utilize valuable survey & remote-sensing equipment's and software, we have proposed another economic code which is (6869).

Also, we have done readjustment of internal code within the Revenue Budget head and Capital budget head.

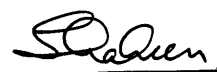
2. Rationale of the Project in respect of Concept, Design, Location and Timing.

Rationale of the Project in respect of Concept, Design, Location and Timing are:

- a. There is no existing development plan in these fourteen upazilas;
- b. There should planned development both in urban and rural areas and there must be a linkage;
- c. There is a need to save fertile agricultural land which is diminishing day by day due to unplanned urbanization;
- d. There is a need to prepare a geo-database of these upazilas for decision making of administrator and the politician;
- e. SDGs and New Urban Agenda can be addressed;
- f. There is a need of preparing risk sensitive land use plan considering earthquake, flood and other natural and man-made disasters;
- g. It will be quite comprehensive if all the Upazilas can be planned at a time which consequently would result in planning a whole district with every detail in it.



3. **Brief description on planning and financing of the project and its applicability.**
- Project Identification: due to unplanned urbanization, loss of agriculture land, lack of service in the existing growth centers are degrading quality of life in both local and national level.
 - Project Preparation: Considering comprehensive development, regional connectivity, trade and commerce, transportation facility improvement, Geological context & hazards the project was prepared.
 - Appraisal: N/A
 - Credit Negotiation: N/A
 - Credit Effectiveness: N/A
 - Loan Disbursement: N/A
 - Loan Conditionalities: N/A
 - Project Approval: The project was approved by Ministry of Housing and Public Works.
 - Others (if any)
4. **Analysis of the Post-Implementation situation and result of the project:**
N/A
- 4.1 Whether the beneficiaries of the project have clear knowledge about the Target/objectives of the project.
- 4.2 Programme for use of created-facilities of the project
- 4.3 O & M programme of the project.
- 4.4 Impact of the project-
- 4.4.1 Direct
 - 4.4.2 Indirect
- 4.5 Transfer to Technology and Institutional Building through the project
- 4.6 Employment generation through the project
- 4.7 Possibility of Self employment
- 4.8 Possibility of women- employment opportunity
- 4.9 Women's participation in development
- 4.10 Probable Impact on Socio-Economic activity
- 4.11 Impact on environment
- 4.12 Sustainability of the project
- 4.13 Contribution to poverty alleviation/reduction
- 4.14 Opinion of the public representatives, local elite, local administration, teachers, religious leaders, women's representatives etc.
- 4.15 Contribution of Micro-credit programmers and comments on overlapping with any NGO activities.



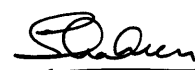
5. *Problems encountered during Implementation (with duration & steps taken to remove those): N/A*

5.1	Project Management	5.11	Design formulation/approval
5.2	Project Director	5.12	Project aid disbursement and reimbursement
5.3	Land Acquisition	5.13	Mission of the development partners.
5.4	Procurement	5.14	Time & Cost Over-run
5.5	Consultancy	5.15	Project Supervision/Inspection
5.6	Contractor	5.16	Delay in Decision
5.7	Manpower	5.17	Transport
5.8	Law & Order	5.18	Training
5.9	Natural calamity	5.19	Approval
5.10	Project financing, allocation and release	5.20	Others

6. Remarks and Recommendations of the Project Director

a. Remarks


1. Difficulty to monitor the field level activities of five consulting firm working in different project scattered areas situated in six divisions, 11 districts of Bangladesh.
2. There was not sufficient manpower of project planning team to monitor the field level activities.
3. There were not enough dedicated planning consulting firms and specialized experts [Digital Elevation Model (DEM) developer, photogrammetry expert, transport expert] available in Bangladesh to perform the tasks of consultancy in physical Planning which results in re-tendering of EoI and delay in project implementation.
4. There are not many suppliers to provide satellite image in due time.
5. Estimated cost and scope of work must be justified to complete the tasks duly completed by the consulting firms.
6. There is no control over natural calamity and unavoidable circumstances which make delay of project implementation.
7. Local level sectoral data is not fully available.



b. Recommendations

1. There should certain directive from all sectoral Ministries to local level offices to follow the Master Plan and take projects and schemes as suggested in the plan.
2. Provide Training to Local Level Organization who deals with planning, prepare ADP and Scheme proposals.
3. Periodic Monitoring of Master Plan Implementation by UDD
4. Work in close collaboration with main implementing agency like LGED
5. Set-up UDD's Regional offices in respective Districts of this project to facilitate the plan implementation through District and Upazila Parishad.

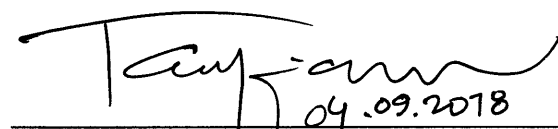
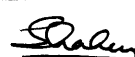
Date: 03/09/2018


03/09/18
সহকারী পরিচালক
উন্নয়ন ও অর্থায়ন বিভাগ
স্বরাষ্ট্র মন্ত্রণালয়
গণপ্রজাতন্ত্রী বাংলাদেশ
Signature and Seal
নগর উন্নয়ন অধিদপ্তর, ঢাকা

7. Remarks and Comments of Agency Head

1. The outputs of the project in respect to different sectoral reports and maps, different plans along with geo-data has been made available to everyone through an easy access platform called website of 14 Upazila project (www.14upazilaudd.gov.bd). Any person can easily find the mouza sheets, digitized mouza sheets, existing land use and proposed land use of any dag number of any mouza sheet in one stop service tab.
2. The plan and thematic maps of this project will help in decision making and selection of appropriate location of different development project or scheme's land acquisition by local level Government Agencies.
3. The geo-database of different Upazila development plan has been provided to Department of Architecture and Department of Urban and Regional Planning of different Universities which will help in planning students in their studio works. It has been done by signing MoU between the Universities and UDD. It will help in detailing out the Urban Design of different action area plan of the project.

Date:


04.09.2018
Signature and Seal
Dr. R.Z. Gossain Taufique
Director (C.C.)
Urban Development Directorate, Dhaka. 

8. Remarks/Comments of the officer in-charge of the Ministry/Division

Date:

Signature and Seal

Dr. J.

[Signature]

Shadun